

**Bath & North East Somerset Council**

**Draft**

**Procurement & Commissioning Strategy**

**Think Climate, Think Local, Think**

**Innovation**

**2021-2024**



# Climate Emergency & Sustainability Policy Development & Scrutiny Panel

Climate Emergency Procurement &  
Commissioning Strategy  
Consultation



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& Commissioning

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Manager – Sustainable Procurement

- The purpose of this presentation is to consult with the Panel on updating the Council's Procurement Strategy
- The Strategy's intention is to address procurement's strategic, council-wide, response to the Climate Emergency, Ecological Emergency and wider sustainability issues

- Procurement is council-wide
- Public money to deliver public good (not just buying goods & services)
- When done 'right', it can help to positively contribute to CNZ and sustainability priorities and ambitions
- B&NES's over-arching priorities *must* be reflected in how procurement is carried out
- Within existing and future rules and regulations (external and internal) – in flux due to Brexit and Pandemic
- The Strategic Procurement Team has a strategic leadership role

## **ONLY JUST PUBLISHED (3 June 2021)**

Public procurement should be leveraged to support priority national and local outcomes for the public benefit.

The Statement sets out the national priorities that all contracting authorities should have regard to in their procurement where it is relevant to the subject matter of the contract and it is proportionate to do so.

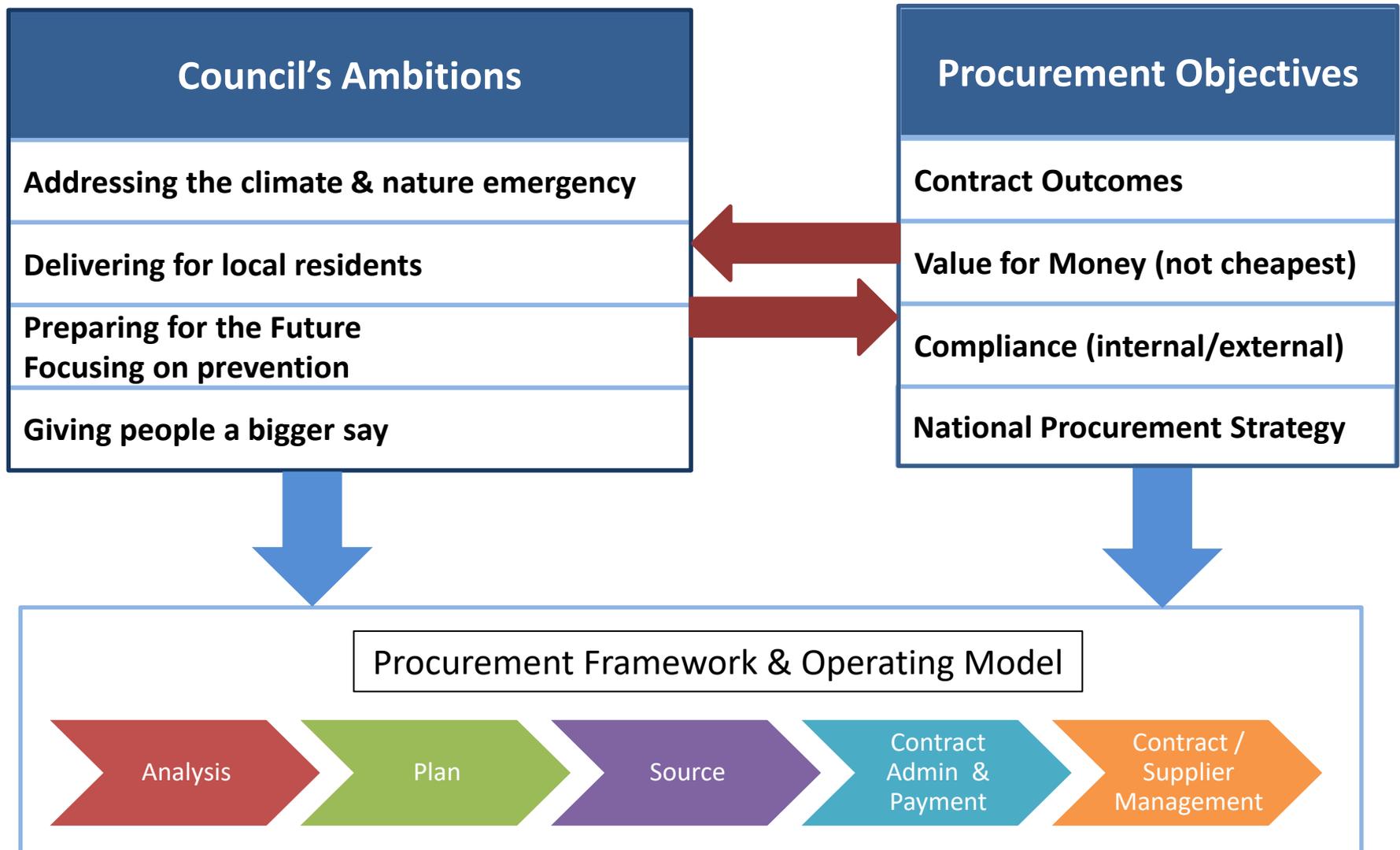
Contracting authorities should consider the following social value outcomes alongside any additional local priorities:

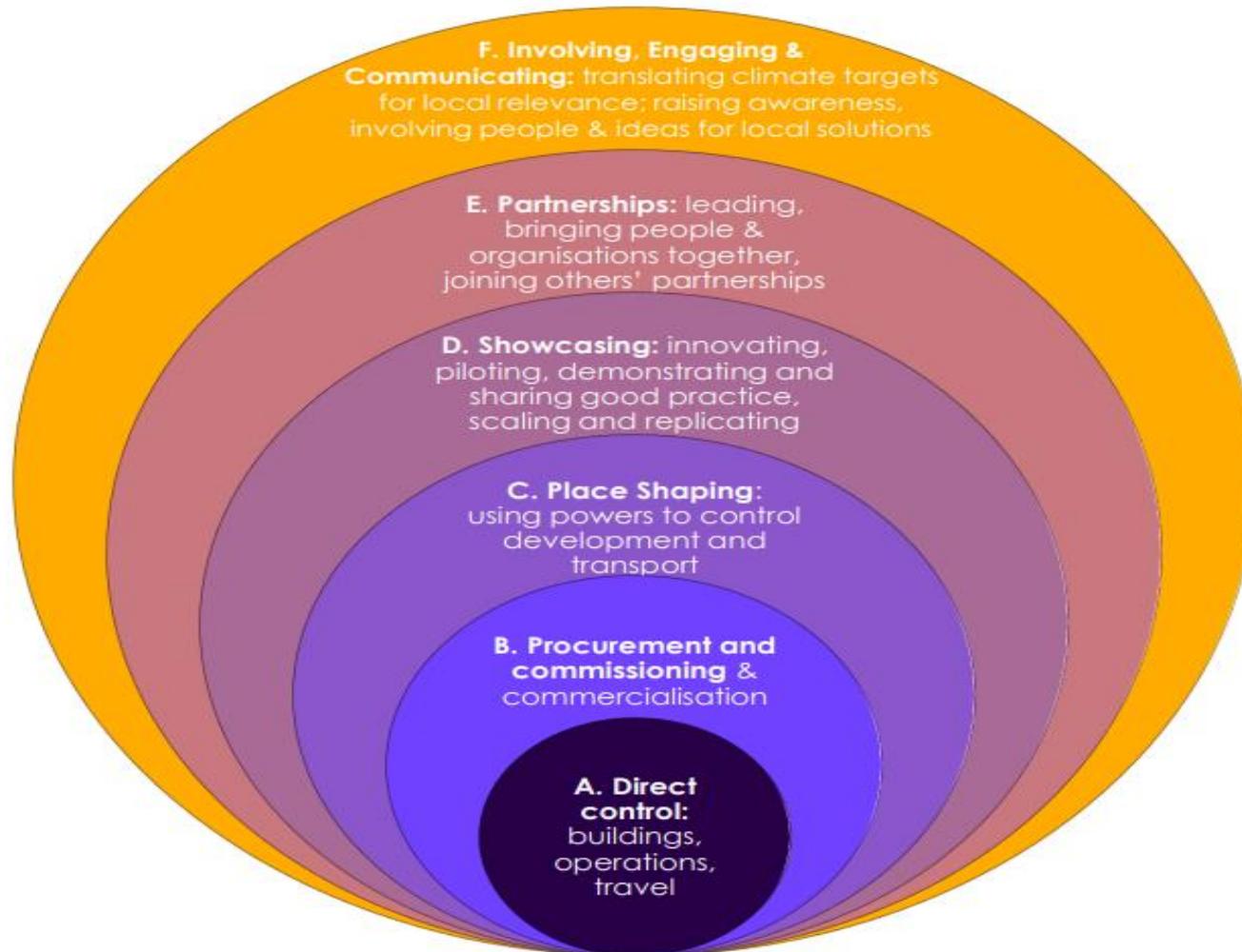
- *Creating new businesses, new jobs and new skills in the UK*
- *Improving supplier diversity, innovation and resilience*
- *Tackling climate change and reducing waste*

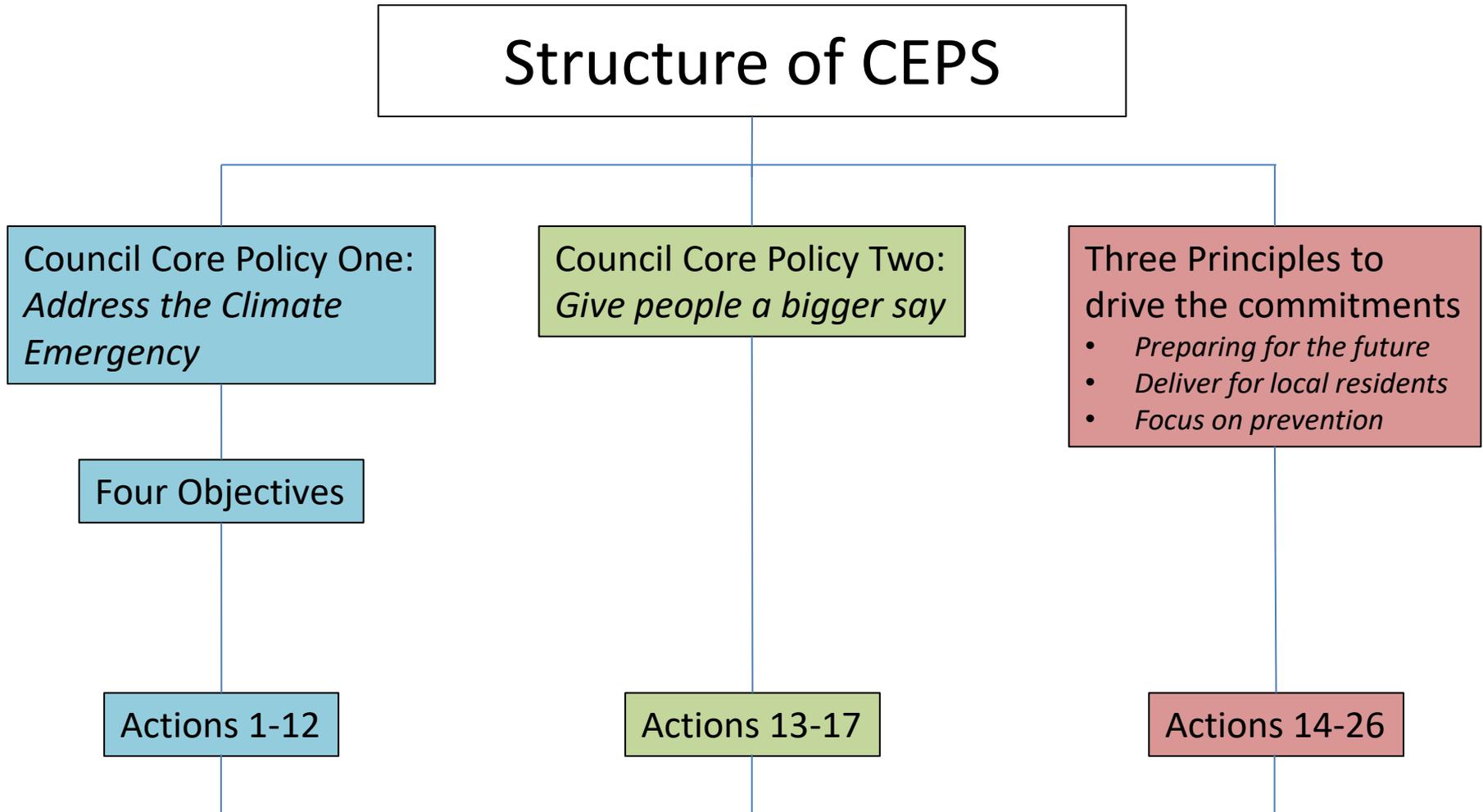


# Procurement Framework & Operating Model

Bath & North East  
Somerset Council







	Consider the carbon footprint and environmental impact of all products and services bought by the Council over their lifetime
Action 1	Communicate this Procurement Strategy to all staff responsible for procuring goods and services including updating relevant Procurement intranet pages with details of the objectives
Action 2	Engage with the Council's Sustainability Team to consider Climate Emergency issues in appropriate procurements
Action 3	<b>Climate Emergency considerations to be built into all procurement Needs and Business Cases.</b>
Action 4	Create an Environmental Buying Policy for low value goods and services i.e. energy efficiency ratings, minimum standards etc to be enforced by centralised buying arrangements
Action 5	Identify all existing contracts where single use plastics may be used and ensure Contract Managers eliminate them from the contract

	<b>Consider suppliers' capability to address these environmental impacts throughout the supply chain when awarding contracts</b>
<b>Action 6</b>	Ensure all procurement documents point bidders to the strategy and ask them to advise how they will support it
<b>Action 7</b>	<b>Ensure Contract Managers have meetings with strategic suppliers to identify how Climate Emergency provisions will be made in existing contracts – may need Contract amendments</b>
<b>Action 8</b>	<b>Build Climate Emergency into Contract Management framework to monitor supplier performance</b>
<b>Action 8a</b>	<b>Consider the suppliers' climate emergency ambitions and sustainability policies and capabilities</b>

	<b>Encourage use of local suppliers to further reduce the Council's Carbon Footprint</b>
<b>Action 9</b>	Review the Council's Think Local policy for under £50k procurements
<b>Action 10</b>	Review Social Value policy with Sustainability Team including the 5% weighting in tenders

	Encourage innovation by emphasising our needs and desired outcomes to allow suppliers to come up with the most cost effective and sustainable solutions
Action 11	Focus on outcome-based specifications, where appropriate to encourage suppliers to create low-carbon solutions
Action 12	Create a 'whole-life' cost model for bidders to price against

## Give People a Bigger Say

### Action 13

Ensure the all procurement and commissioning activity follow the appropriate democratic decision-making process by engaging early with the Democratic Services team

### Action 14

Build a community engagement model into procurement to ensure the Council includes the local residents and service users as a stakeholder in all relevant commissioning processes and that proportionate consultation is undertaken at the right stage of the process

### Action 15

Ensure all procurements subject to key decision are reviewed by the appropriate Policy Development & Scrutiny Panel

### Action 16

Include Climate Emergency in all community stakeholder events to provide information to people to reduce their Carbon footprint and single-use plastic usage.

### Action 17

**Provide the Climate Emergency Policy Development & Scrutiny Panel with a procurement pipeline to allow the Panel to monitor Climate Emergency issues.**

	Preparing for the Future
<b>Action 18</b>	Encourage innovation by focusing on outcome-based specifications, emphasising our needs and desired outcomes to allow suppliers to come up with modern digital solutions; rather than specifying in detail what is required to meet the need, which can restrict innovation
<b>Action 19</b>	Use technology and digital services to improve procurement and commissioning processes with sound corporate governance procedures in place to manage contract expenditure
<b>Action 19A</b>	Undertake service area impact assessments on the benefits of new technology and digital solutions.
<b>Action 20</b>	Ensure cross-Council and CCG consideration is taken when planning projects
<b>Action 21</b>	Collaborating closely with partner organisations on relevant procurement exercises

	<b>Deliver for Local Residents</b>
<b>Action 22</b>	Ensure local residents and service users are consulted with as part of the Commissioning & Procurement Framework in developing modern services by implementing online tools and systems to enable greater Council-wide visibility of all procurement and commissioning activity
<b>Action 23</b>	Ensure that only projects that contribute or support the Council's key ambitions proceed by developing gateway processes for procurement and commissioning projects

	Focus on Prevention
<b>Action 24</b>	Ensure necessary data capture to identify service demand is built into contracts by working with Business Intelligence Team to improve methods of monitoring throughout the life of the contract
<b>Action 25</b>	Include demand management as key aspect of Contract Management Framework.
<b>Action 26</b>	Include Climate Emergency topic in all Supplier Events to provide suppliers with information to reduce their Carbon footprint and single-use plastic usage.

## For

- 😊 Focus attention on B&NES's response to the Climate Emergency
- 😊 "Climate Emergency" can be an umbrella for all things sustainability
- 😊 Easy to remember!
- 😊 It's what's in the Strategy, not the title that is key

## Against

- 😞 The focus only appears to be on the Climate Emergency response
- 😞 Other sustainability issues are potentially lost (eg, social value, modern slavery, economic development)
- 😞 Makes an implicit distinction between 'ordinary' procurement and sustainable procurement

## Reduction in carbon emissions

- Identification of key areas
- Build reduction into contracts
- Monitoring and evaluation to ensure contract delivers
- Contract management

## Social Value

- Define the optimum outcomes to deliver Social Value
- Define scoring % of SV in a contract (possibly on a sliding scale)
- Identify key deliverables in contracts
- Monitoring and evaluation to ensure SV outcomes achieved

## Local Economic Development

- Local suppliers aware and capable of delivering contracts
- Local multiplier effect – more £ spend in the local economy, wider benefit for all
- Retain and encourage sustainable jobs

## Area-wide collaboration

- Sustainability issues are boundary-less
- Contribute to, and learn from, best practice
- Affects everyone, so collaboration is crucial for best results

- Approx 30% response rate (25 responses)
- Overall positive and in agreement
- One size doesn't fit all
- Implement a tiered approach
- Costs -v- sustainability -v- local
- Should be embedded in service plans
- Capability - training is essential
- Resources

**Any Questions?**

- PPN 05/21  
<https://www.gov.uk/government/publications/procurement-policy-note-0521-national-procurement-policy-statement>
- Green paper on Transforming Public Procurement  
<https://www.gov.uk/government/consultations/green-paper-transforming-public-procurement>